



Company Overview for Investors

The intelligent platform for the last inch of the Autonomous Last Mile™

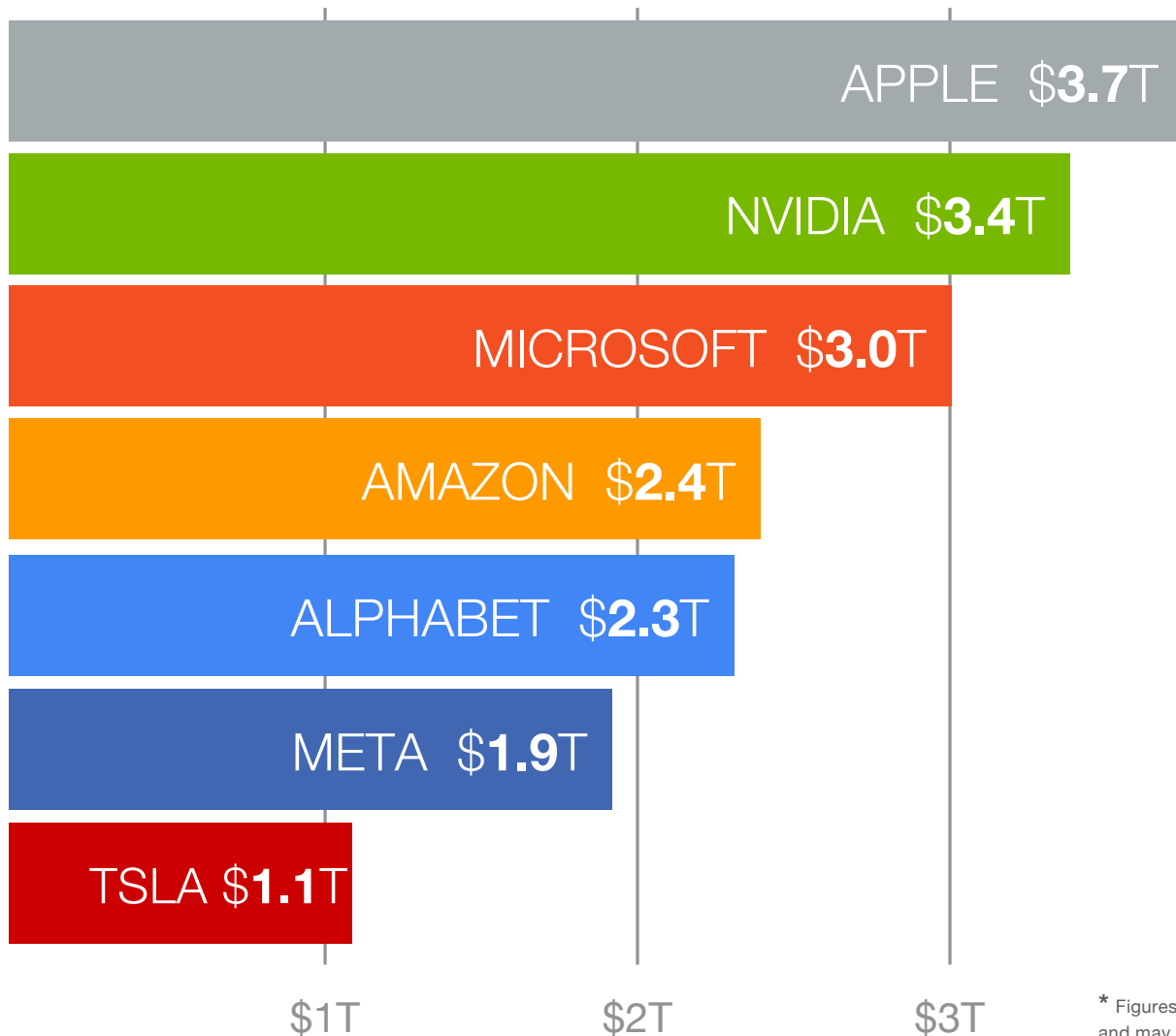


Q1 2025 v.DPO

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Cautionary Note Regarding Forward Looking Statements

The statements of the company's management in connection with this presentation or related events contain or may contain "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. In this context, forward-looking statements mean statements (including statements related to the closing, and the anticipated benefits to the company, of the private placement) related to future events, which may impact our expected future business and financial performance, and often contain words such as "expects", "anticipates", "intends", "plans", "believes", "potential", "will", "should", "could", "would", "optimistic" or "may" and other words of similar meaning. These forward-looking statements are based on information available to us as of the date of this presentation and represent management's current views and assumptions. Forward-looking statements are not guarantees of future performance, events or results and involve significant known and unknown risks, uncertainties, and other factors, which may be beyond our control. Readers are cautioned not to place undue reliance on these forward-looking statements, which apply only as of the date of this presentation. Potential investors should review the company's private placement memorandum and ancillary documents for more complete information, including the risk factors that may affect future results. Accordingly, forward-looking statements should not be relied upon as a predictor of actual results. We do not undertake to update our forward-looking statements to reflect events or circumstances that may arise after the date of this presentation, except as required by law.



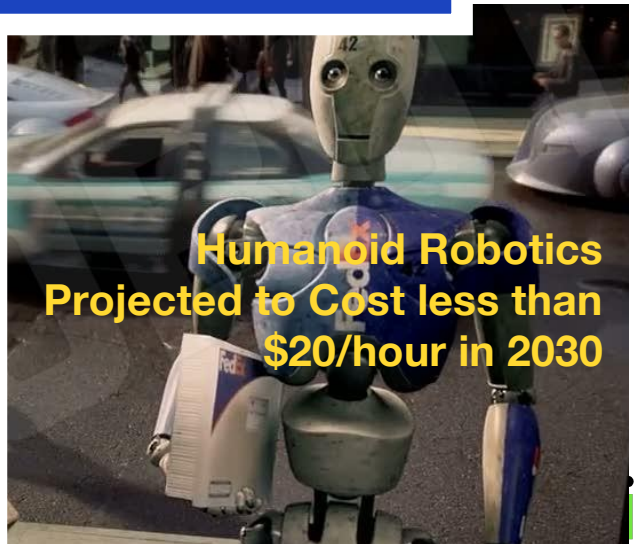
Platforms

- 7 of the Top-15 Companies by Market Cap are Platforms*
- The next wave of growth and innovation in AI is being led by Platforms
- Platforms connect, catalyze, and monetize ecosystems of complementary offerings and customers, leveraging network effects, business models, and data to enhance value and drive innovation collectively

* Figures reflect market values as of Feb-17-2025, and may have changed since then.

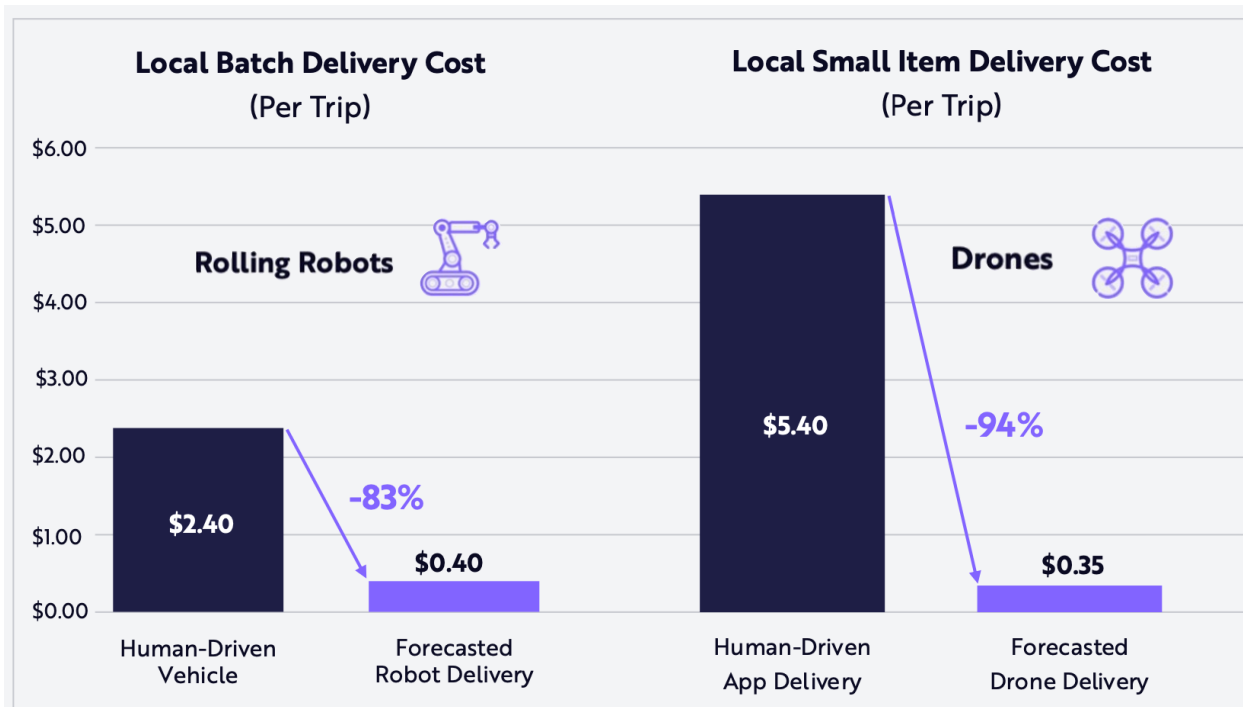


Autonomous Delivery is the Next Big Opportunity



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Autonomous Vehicles That Roll and Fly Lower Supply Chain Costs Dramatically. They operate at higher utilization rates than human-in-the-loop systems, creating more cost-effective last-mile delivery ecosystems. Representing a \$440 billion TAM by 2030*



- Arrive AI's PoV is that only 50% of these savings can be realized without a Secure, Ubiquitous, and Universal network of delivery and pickup points - similar to the emergence of a Universal EV charging standard in North America.
- By "Universal" Arrive AI means, supporting ALL drone and robotic delivery and pickup handoff mechanisms.

* ARK Invest "Big Ideas 2025"

Note: We have updated our drone price per mile with our latest assumptions for replacement costs, launching and charging infrastructure, insurance, and labor costs. Fees for drone and robot delivery are shown net of infrastructure costs (outside of charging and launch/land), which we believe either could be borne by the drone or robot delivery operators or shared with logistics or retail partners. Source: ARK Investment Management LLC, 2025. This ARK analysis draws on a range of external data sources as of December 31, 2024, which may be provided upon request. For informational purposes only and should not be considered investment advice or a recommendation to buy, sell, or hold any particular security. Past performance is not indicative of future results. Forecasts are inherently limited and cannot be relied upon.

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Delivery Companies With Broad-Based Experience and the Most Deliveries Should Be In A Superior Competitive Position - But We Think That's Only Half the Story and Savings

Company	Cumulative Number Of Commercial Flights	Company	Number Of Deliveries Completed
Zipline	1,320,000	Starship Technologies	7,000,000
Wing	400,000	Neolix	6,000,000
Meituan	400,000	Meituan	4,000,000
Manna	280,000 e	Coco*	500,000
FlyTrex	100,000	Avride	200,000
Matternet	50,000	Cartken	200,000 e
Amazon	5,000 e	Serve Robotic	50,000

Drones



Rolling Robots



- Our PoV is that that customers will obtain the most value and the best experience from dynamically utilizing a mixture of companies and autonomous delivery modes - dynamic autonomous multi-modal

- Arrive's Universal support of ALM Delivery Networks will provide customers with greater choice, savings, and accelerated ROI over proprietary vertically-integrated delivery networks - which intern will accelerate adoption and increase TAM

* ARK Invest "Big Ideas 2025" (details previous slide)

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Arrive AI is Building a Universal Network and Platform for the Autonomous Last Mile (ALM)

ALM Access Point Network of Locations



Residential

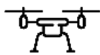


Campuses



Businesses

Supporting Universal Delivery and Pickup



Robots



Drones



Couriers & Carriers

Lower Cost, Faster Service, Best Experience



Packages



Goods



Supplies

Portal, Software, and AI for ALM Operations



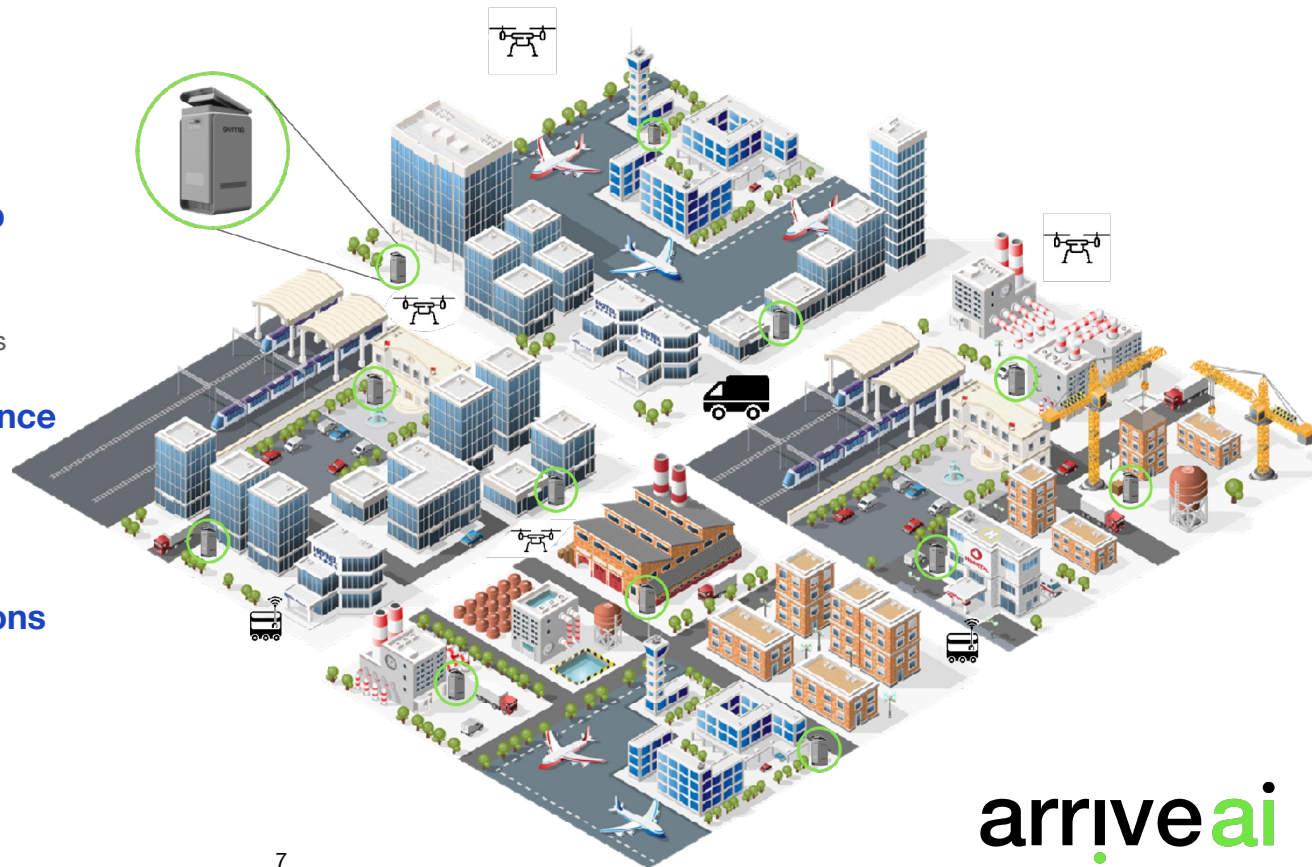
Autonomous
Logistics
Marketplace



AI-Driven
Insights



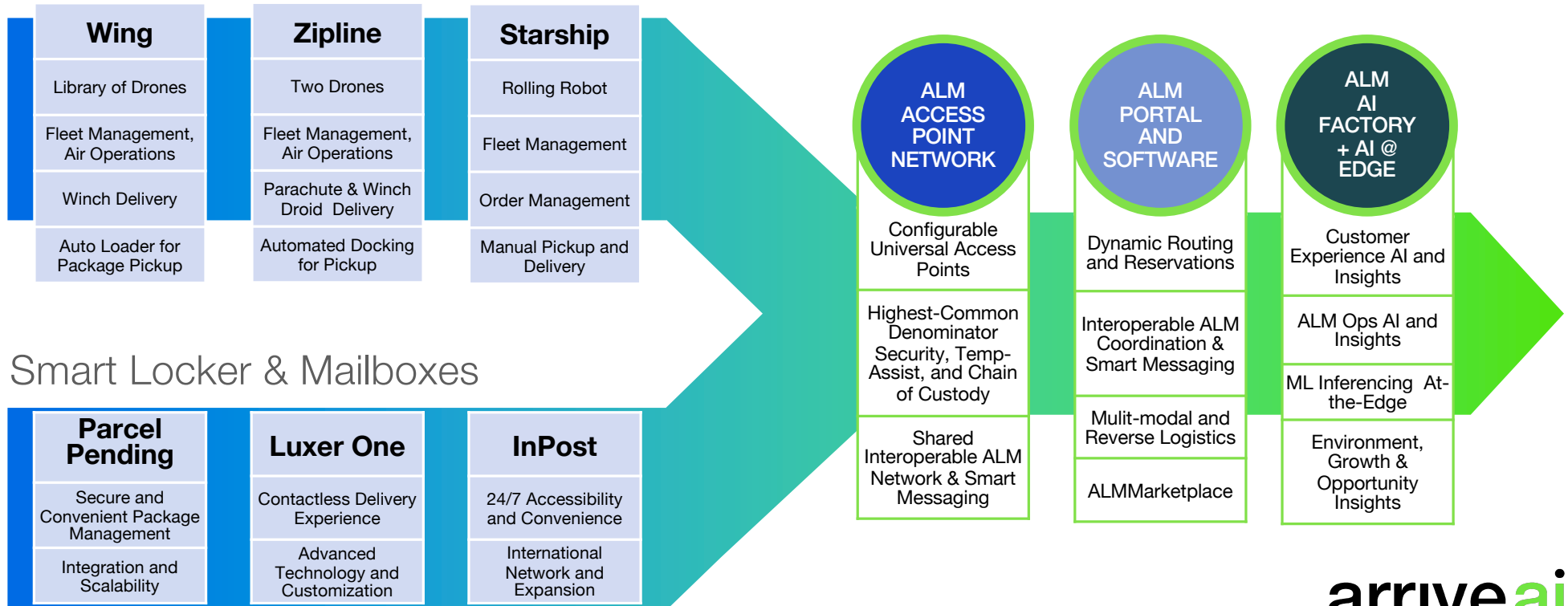
Continuou
s Learning
Edge AI



Competition will Converge to a ALM Platform for Efficiency and Customer Experience by 2027

Autonomous Last Mile Vertically Integrated Solutions/Services

Arrive AI Universal ALM Platform



Platform Business Model

Revenue target ratio: 50% ALM Network-as-a-Service + 50% Software Services and AI Insights

ALM Network-as-a-Service ARR

- | | | |
|--|--|---------------|
| <ul style="list-style-type: none">• Recurring subscriptions vary for Shared/Public and Private installs• <i>Mailbox Financing Exchange</i> splits/shares Public install costs | <ul style="list-style-type: none">• 152.2M¹ residential addresses at \$30/mo, \$360 ARR• 12.7M¹ commercial addresses at \$300+/mo \$3,600 ARR• Revenues vary for Shared/Public vs Private and Capacity | \$1.6B |
|--|--|---------------|

AI and CX Insights Monetization

- | | |
|---|---|
| <ul style="list-style-type: none">• Customer profile, transaction, and environment data aggregated for AI/ML to provide insights for partners and customers | <ul style="list-style-type: none">• Generated from improved marketing, delivery operations, and reverse logistics |
|---|---|

Automated Logistics Marketplace

- | | | |
|---|--|---------------|
| <ul style="list-style-type: none">• A platform open to all carriers, couriers, and delivery services• Shippers pay for reserved times, space, ops data, promos | <ul style="list-style-type: none">• Coordinated reservation times and limited MaaS capacity create limited supply, leading to higher demand; marketplace to collect transactional premiums | \$1.9B |
|---|--|---------------|

Market Penetration of the first 1% of US Market = \$3.5B*

- 165M deliverable US addresses, growing at 1% per year¹
- 21.2B² packages shipped in 2022

arriveai

Financial Summary

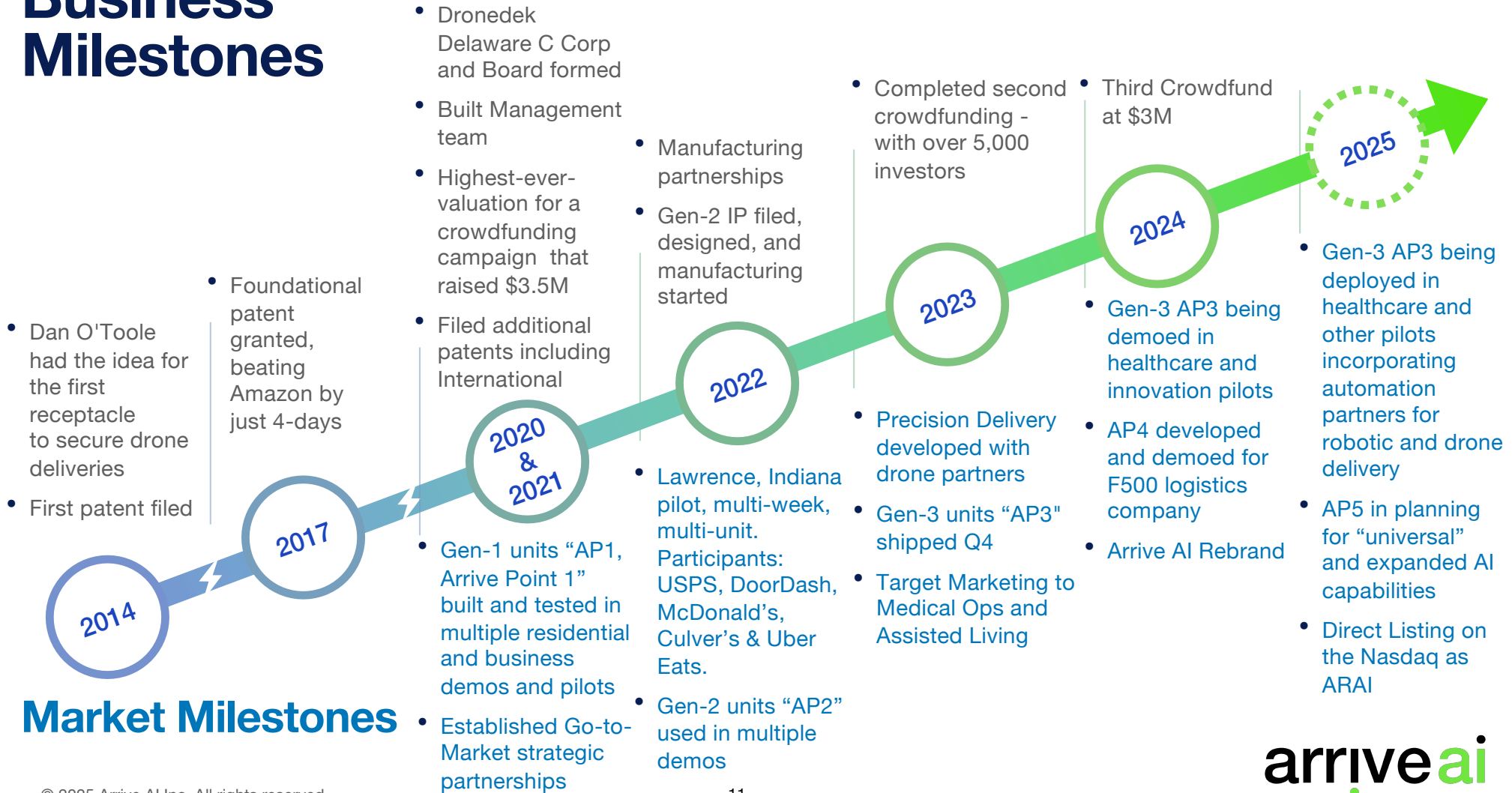
Statement of Operations	Years Ended December 31,	
	2024	2023
Revenue	\$ -	\$ -
General and Administrative Expenses	4,558,849	7,323,075
Other Income (Expenses)	-	-
Net Loss	\$ (4,537,901)	\$ (7,321,134)
Net Loss Per Share	\$ (0.16)	\$ (0.25)
Weighted-Average Common Shares Outstanding	28,971,543	29,6880,228

Cash Flows	Years Ended December 31,	
	2024	2023
Net Cash Used in Operating Activities	\$ (2,289,273)	\$ (2,816,791)
Net Cash Used by Investing Activities	(114,655)	(104,991)
Net Cash Provided by Financing Activities	2,207,774	1,690,158
Net Increase/(Decrease) in Cash	\$ (196,154)	\$ (1,231,624)
Cash, End of Year	\$ 129,318	\$ 325,472

Highlights

- Pre-Revenue, development stage activities continued in 2024
- Operations funded by equity sales since inception
 - Reg D
 - Reg CF (crowdfunding)
- Over 4,800 investors, \$11.7M raised
- For more information, refer to Form S-1/A (amendment #2) filed March 24, 2025

Business Milestones



Market Milestones

Investment Highlights

Arrive AI's unique and critical position in the last-mile delivery chain unlocks full autonomous commercialization

Secular Tailwinds

Advancements in land-based robotics and drone delivery (Amazon, Google/Wing, Walmart/Drone Up, etc) driving substantial cost savings to carriers, retailers, and business operations

High-Margin Strategy

Go-to-market strategy for high-margin returns based on our Mailbox-as-a-Service network and platform that generates a unique big data, AI, and ML opportunity

Consistent Innovation

Generation 3, Arrive Point 3, launches enhanced features, for the smart, secure, and seamless movement of packages, goods, and supplies between people, robots, and drone and is commercial ready

Robust Intellectual Property

First position portfolio of three US patents broadly covering drone docking stations and delivery systems with 71 claims granted. The equivalent international patents also filed

Experienced Management Team

Experienced management team consists of leaders from the logistics, high tech, and drone industries, along with seasoned entrepreneurs with successful exits

Valuation Uplift & Liquidity

Planned listing on Nasdaq or NYSE as ARRV

Leadership



Dan O'Toole	Mark Hamm	Neerav Shah	Todd Pepmeier	Torrey Bievenour	Lora O'Toole	John Ritchison
Chief Executive Officer	Chief Operating Officer	Chief Strategy Officer	Chief Financial Officer	Chief Technology Officer	VP, Business Development	Corporate Counsel
Serial entrepreneur with experience in startups and commercial real estate and multiple successful exits. Initial Arrive patent inventor.	Former FedEx VP of Innovation, ServiceMaster VP of Customer Experience, AutoZone VP of IT, and serial tech entrepreneur and founder.	Techstars-backed venture participant, with successful startup project launched from its incubator program. Rich drone industry background.	Financial executive in automotive, aerospace, healthcare, and early-stage tech. Former divisional CFO Rolls-Royce, Plc defense business unit.	Career in lighting, architectural, and custom-commercial applications and technology leadership.	Business Development, Sales, and Marketing in Drone Industry. Multiple leadership positions in AUVSI. Awarded 30-under-30 in Indiana Logistics and Advanced Manufacturing.	Corporate Counsel and IP Attorney. Past Operating Officer of a European division of General Motors. Manages Arrive's intellectual property portfolio.