

Building the intelligent platform for the last inch of the autonomous last mile



Forward looking statements

The statements of the company's management in connection with this presentation or related events contain or may contain "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. In this context, forward-looking statements mean statements (including statements related to the closing, and the anticipated benefits to the company, of the private placement) related to future events, which may impact our expected future business and financial performance, and often contain words such as "expects", "anticipates", "intends", "plans", "believes", "potential", "will", "should", "could", "would", "optimistic" or "may" and other words of similar meaning. These forward-looking statements are based on information available to us as of the date of this presentation and represent management's current views and assumptions. Forward-looking statements are not guarantees of future performance, events or results and involve significant known and unknown risks, uncertainties, and other factors, which may be beyond our control. Readers are cautioned not to place undue reliance on these forward-looking statements, which apply only as of the date of this presentation. Potential investors should review the company's private placement memorandum and ancillary documents for more complete information, including the risk factors that may affect future results. Accordingly, forward-looking statements should not be relied upon as a predictor of actual results. We do not undertake to update our forward-looking statements to reflect events or circumstances that may arise after the date of this presentation, except as required by law.

Leadership



Dan O'Toole

CEO, Founder, Chairman

37+ years as an entrepreneur with three successful exits, leading Arrive AI's growth, NASDAQ listing, and product expansion.



Mark Hamm

COO, Director

30+ years of leadership in logistics, tech, automation and innovation driving product, engineering, and operations to scale Arrive AI.



Todd Pepmeier

CFO

28+ years in financial leadership across healthcare and automation, guiding Arrive AI's strategy and public market transition.



Neerav Shah

CSO, Director

20+ years in defense, entrepreneurship, and infrastructure, he drives Arrive AI's long-term growth and public market strategy.



John Ritchison, JD

Corporate Counsel, Director

30+ years of legal experience. At Arrive AI, he leads IP strategy, compliance, and legal operations for scale and public readiness.



Platforms lead the market cap race

Platforms dominate market value

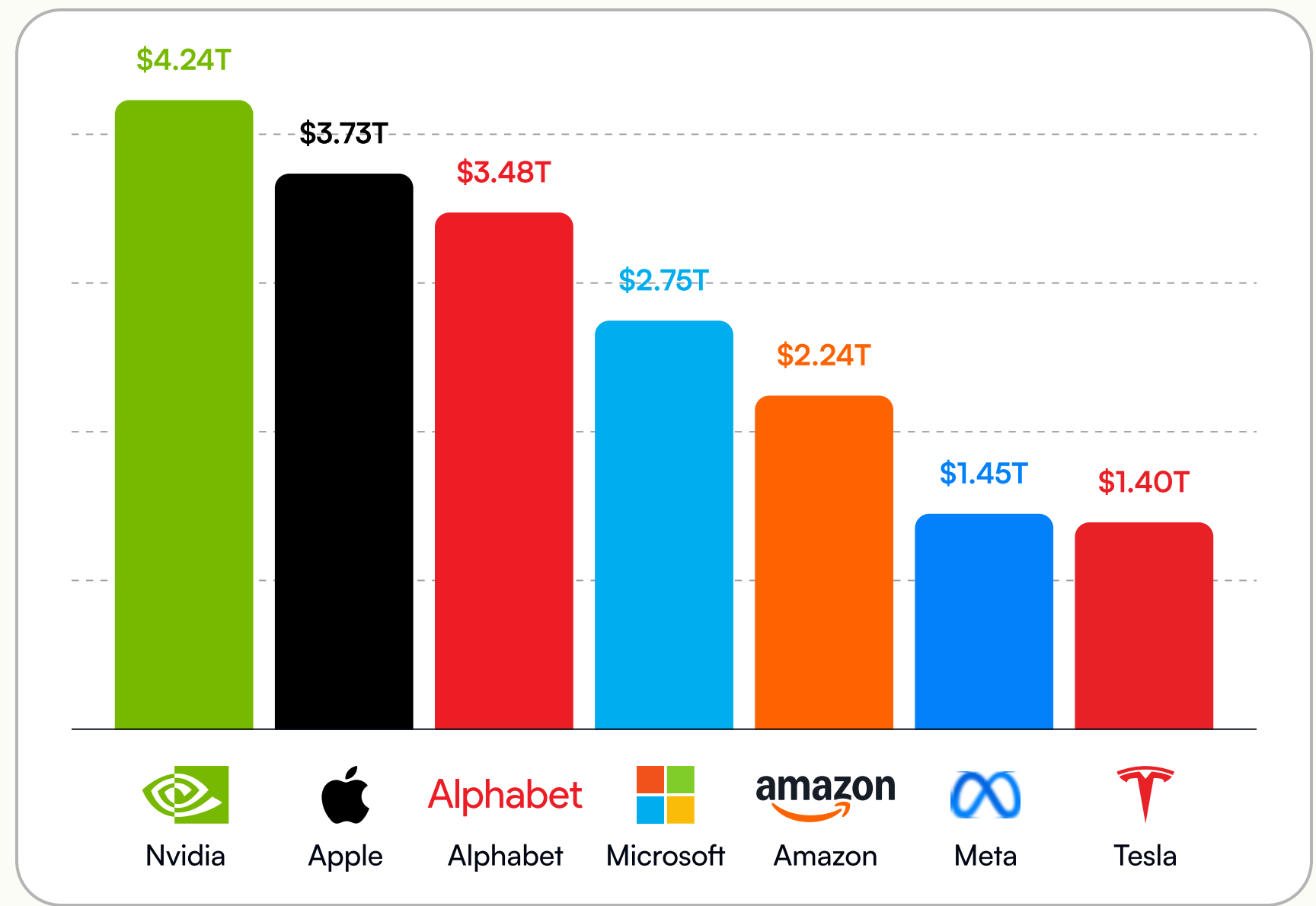
7 of the Top-10 Companies by Market Cap are Platforms

AI is accelerating the platform economy

The next wave of growth and innovation in AI is being led by Platforms.

Platforms multiply value through ecosystems

Platforms connect, catalyze, and monetize ecosystems of complementary offerings and customers, leveraging network effects, business models, and data to enhance value and drive innovation collectively.



Market cap calculated as closing share price × shares outstanding as of March 31, 2026. Source: SEC EDGAR, historical price lookup Yahoo Finance.

Autonomous delivery is the next big opportunity

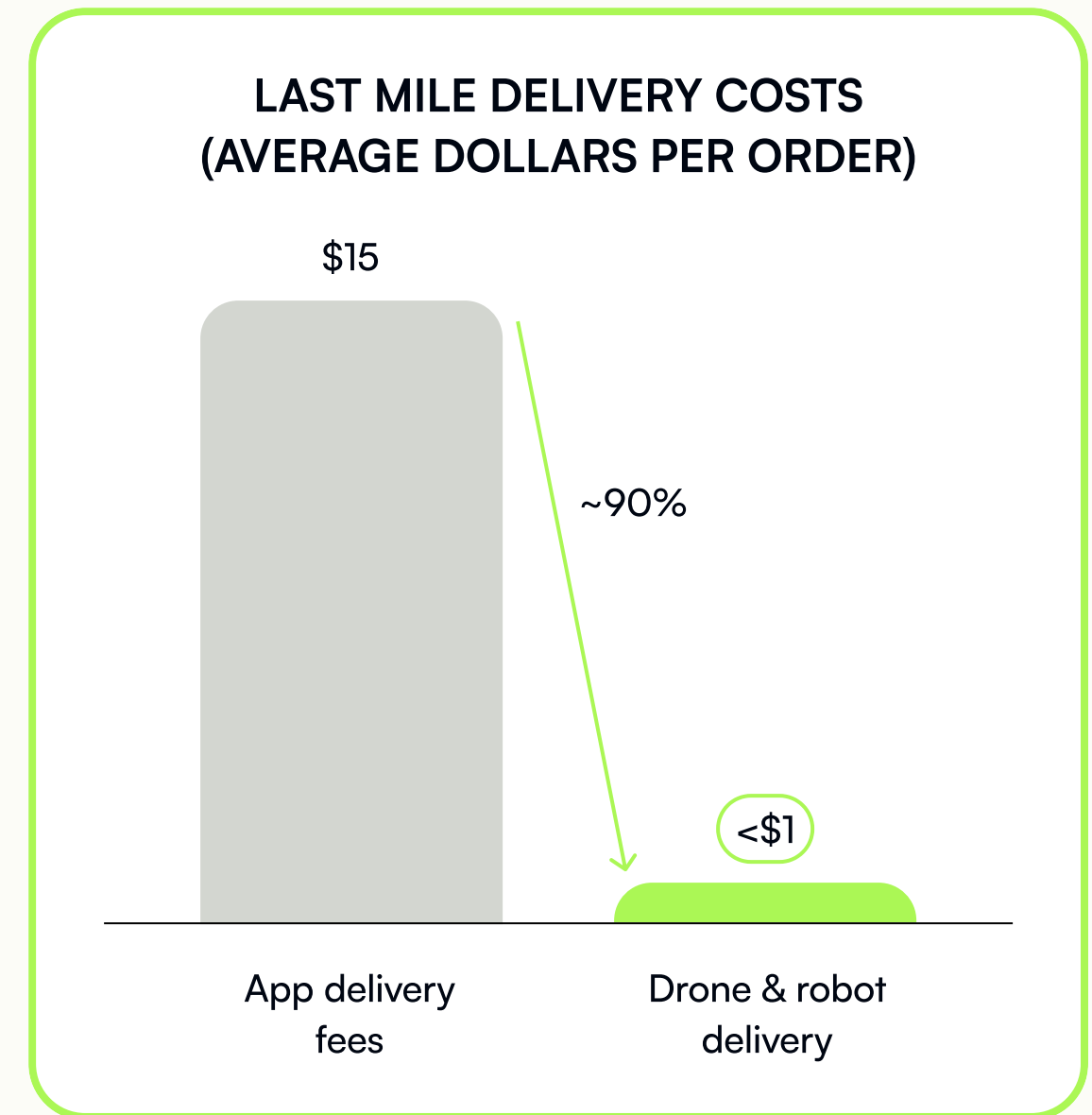
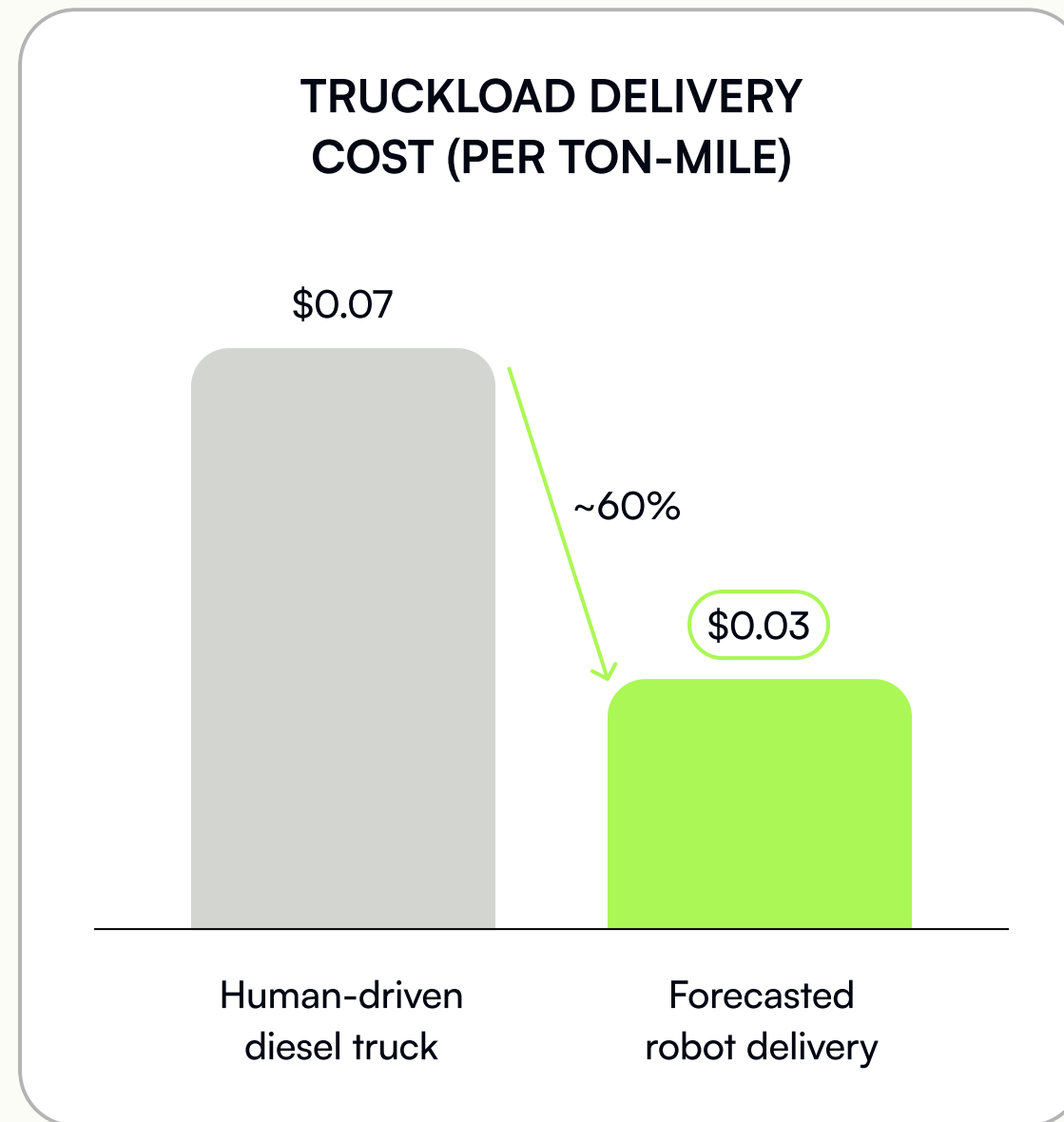


Robots and drones are ready. The infrastructure is not.

Autonomous systems require shared infrastructure. The \$480B opportunity depends on solving this.

Autonomous logistics (A.K.A. ALM) should operate at higher utilization rates than human-in-the-loop systems, creating more cost-effective last-mile delivery ecosystems. The potential of the autonomous last mile has only begun to be realized.

Source: ARK Investment Management LLC, Big Ideas 2026, p. 103.



We unlock the last 50%

savings by ushering in multiple modes of delivery so partners scale faster and deliver a better customer experience.

UBIQUITOUS



Residential



Campuses



Businesses

UNATTENDED & INTEROPERABLE



Drones



Robots



Driverless vehicle



Delivery Person

AUTONOMOUS MULTI MODAL LOGISTICS



Robots



Arrive Points™



Drones

Who we are

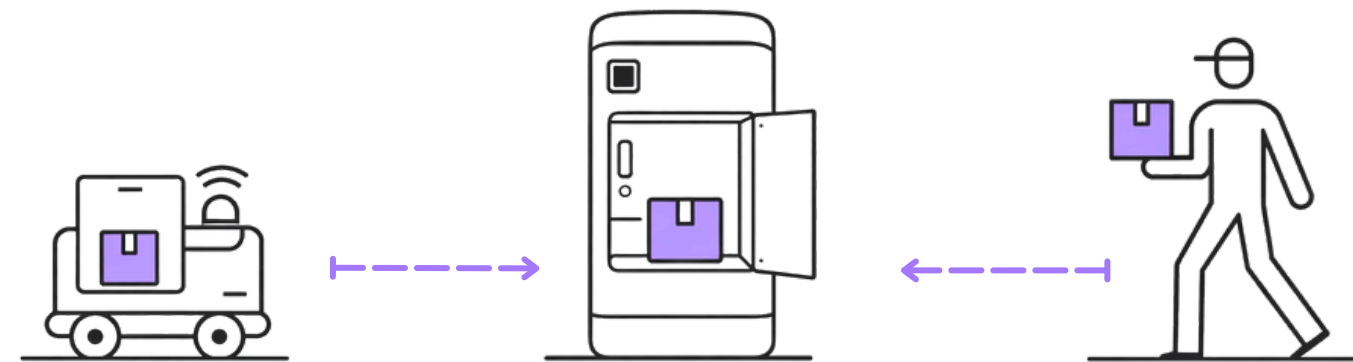
We are building the infrastructure for autonomous delivery. A network that connects drones, robots, and people to securely exchange goods.

What we do

We enable secure, unattended delivery and pickup so packages can move anytime, without requiring someone to be there. We also help delivery providers make more money by improving efficiency and utilization.

How we deploy

We install intelligent delivery endpoints, Arrive Points, across homes, businesses, and healthcare systems. These endpoints connect into a growing network that supports all delivery types, enables real-time coordination and routing, and scales city by city, partner by partner.



**We are not just a product.
We are the network that makes
autonomous delivery work.**

**As EV's converged to
Tesla's standard
charging network**

NOT A PRODUCT. A NETWORK.

**Autonomous delivery
will converge to a
ubiquitous,
interoperable Arrive
Point™ Network**

Last mile platform for industry innovation

Building "Highest Common Denominator" infrastructure to support and catalyze industry innovation, similar to the original iPhone vs the feature phone industry.

50% Network-as-a-Service

ARRIVE POINT™ NETWORK

- Asynch delivery and pickup
- Multimodal network
- Secure and chain of custody

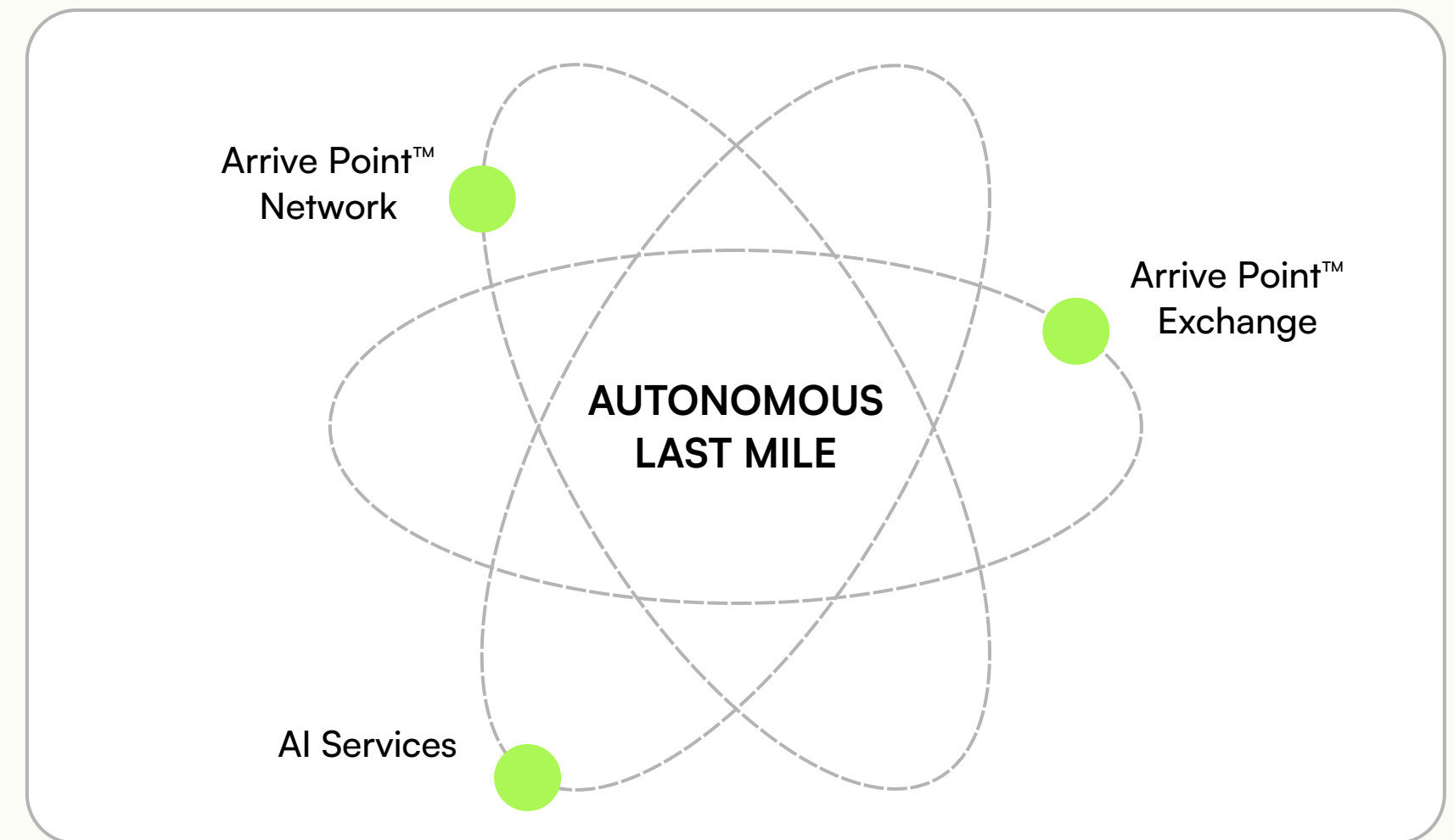
50% Transactional revenue

ARRIVE POINT™ EXCHANGE

- Dynamic pricing
- Manage gate time and space
- Doubling drone and robot ROI

AI SERVICES

- Leveraging AIoT data
- Arbitrage across delivery providers
- Growth insights for partners





Retail Delivery

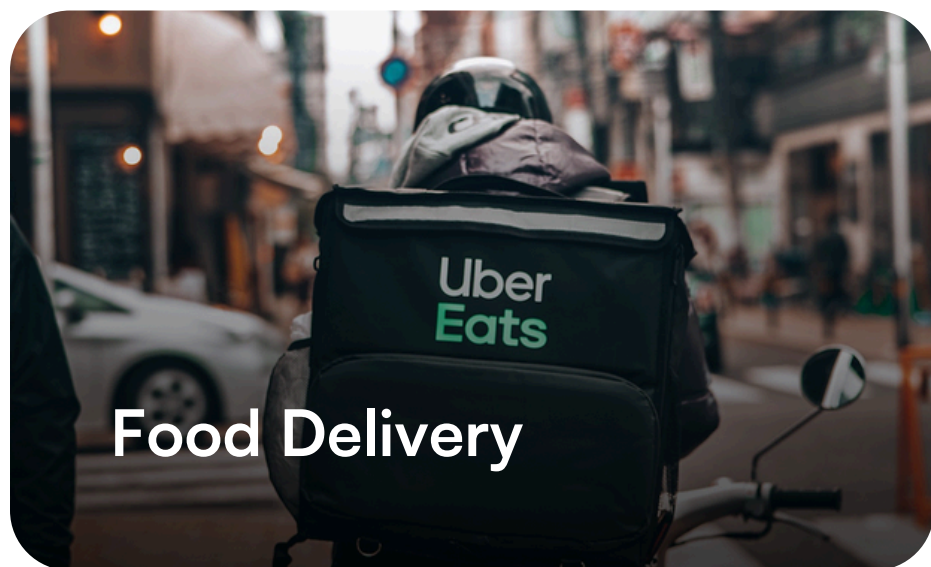


Quick Commerce



Hospital Network

**Autonomous logistics
transcends all types of delivery**
Since 91% of all items shipped are 5 pounds or less



Food Delivery



Business Delivery



Specialty Pharmacy

Our 5-year plan

- The future of logistics is autonomous drone & robotic delivery
- Arrive AI is the essential Autonomous Last Mile (ALM) network & platform
- At 100,000 Arrive Points | Revenue = 50% NaaS + 50% Marketplace & AI Services

10+ YEAR HISTORY		2026	2027	2028	2029	2030
PHASE	R&D Solutions Early Market Learning, Deliver Solutions	Next-gen Product Design Transform Learning and Solutions into Scalable Product	Next-gen Product Pilot Interoperable Arrive Point™ Network for all ALM Strategics	Product Refined for Scale Learnings from 100's deployed feed AP Redesign for Scale, Unit, Economics, Manufacturing	Product Manufacture Ramp Scale Production of New AP to 1,000 units per month	Scaled Network Availability Scale Production to 10,000+ AP units per month
MOAT	Cornered Foundational Patent Portfolio	Horizontal Counterposition	Strategic Deployments	Plans for Scaling begin. Pilot-Strategics obtain priority during scaling	Network Economics + Switching Costs	Network Effects + Data Volume for AI
INVESTMENT	\$15+M Crowd Funding & Angels	Use \$40M+ ELOC to Develop and Scale Product	Next-gen AP Assembly, Inventory, and Deployment	Strategics' POs + Manufacturing Funding	AP Network Sponsor Financing Model	Reinvest all Revenue into Growth
GROWTH	Leading IP + Understand Market + Unique PoV	AP3 Product Improvements Realized & Sold	100+ Arrive Points™ in Pilot	1000+ Arrive Points™ Deployed	10,000+ Arrive Points™ Deployed	100,000 AP's World's First ALM Network

ACCESS TO PUBLIC MARKETS - NASDAQ DIRECT LISTING ARAI

Plan subject to change without notice. March-2026 v8

OUR PATENTS

Original thinking. Legally protected.

UNITED STATES

14 total filed

ISSUED 10

PENDING 4

CLAIMS 168

INTERNATIONAL

77 total filed

ISSUED 12

PENDING 65

COUNTRIES 23

Smart drone mailbox

Secure delivery mailbox with sensors, climate control, and access tech built for drones, robots, and autonomous handoffs.



Winch-based contactless delivery

Winch and drop system that allows drones to safely lower packages to the ground without landing for precise, contactless deliveries.



Climate-controlled delivery units

Locker system with hot and cold zones, sensors, and mobile support for temperature sensitive deliveries like groceries and medicine.



Multi-User Autonomous Logistics

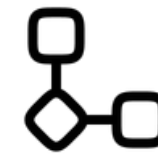
This patent allows multiple people or businesses to securely share one Arrive Point, improving delivery efficiency and coordination across drones, robots, and couriers.



Winner takes all

A horizontal network for all delivery providers

We provide a shared infrastructure layer that connects drones, robots, and human into one interoperable network.



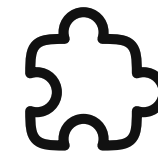
As foundational as the shipping container

Just as the shipping container standardized global trade, we are standardizing how goods are securely transferred in the last mile.



The infrastructure the industry needs to scale

Today, most autonomous delivery systems struggle to turn profits due to fragmented operations and low utilization. We are the missing layer that turns hardware investment into returns.



Thank You

 investorrelations@arriveai.com

 arriveai.com

